FY 2021 Proposed Budget
City of Evanston

October 2020
2021 Proposed Budget - All Funds

All Funds Proposed Budget = $299,758,809

- General Fund: 38.0%
- Enterprise Funds: 25.0%
- Public Safety Pension Funds: 9.0%
- Internal Service Funds: 8.0%
- Capital Project Funds: 4.0%
- Special Revenue Funds: 8.0%
- Debt Service Fund: 5.0%
- Library Funds: 3.0%
2020 Projections - General Fund

- 2020 Projected Revenue Shortfall = $12 million = 10%
  - Loss of sales tax, income tax
  - No loss in property tax revenue

- Expense reductions and new revenue = $8.3 million
- 2020 Budgeted surplus = $1.6 million
- 2020 Projected Year-End Deficit = $2.1 million

- 2020 Projected Year-End Balance = $13.7 million
2021 General Fund Projected Revenues

- **$8 million** revenue loss compared to 2020 budget
- Major losses due to COVID-19 to:
  - Hotel tax, athletic contest tax, amusement tax, parking tax, real estate transfer tax
- Moderate losses to sales tax, income tax
- Wheel tax late fee to be reduced from current rate of $42.50 to $25, effective October 1, 2021
2021 Proposed General Fund

- Fire Department: 37.9%
- Police Department: 22.1%
- Parks, Rec., and Comm.: 10.3%
- Health & Human Services: 0.9%
- Public Works Agency: 10.9%
- City Manager's Office: 5.5%
- Administrative Services: 8.4%
- Community Development: 2.8%

City of Evanston
2021 Budget Balancing

Distribution of Expense Cuts

- Police Department: 46.1%
- Community Development: 1.4%
- Administrative Services: 25.8%
- City Manager’s Office: 9.3%
- Law Department: 1.6%
- Public Works Agency: 6.8%
- Parks, Rec., and Comm.: 2.4%
- Health & Human Services: 2.8%
- Fire Department: 3.7%
Position Changes

- 15 positions eliminated - savings of $1.2 million

- Includes 11 Police Officer positions (all vacant)
  - Sworn officer positions from 165 to 154
  - Current employment is 146 - will not see a reduction in service as a result of vacant positions eliminated

- 26 positions held vacant - savings of $2.3 million
  - These positions to be reconsidered for 2022 budget
  - Added $350,000 across departments for overtime, temporary staff, and contracts
General Fund Balance

- Worksheet includes $1 million contribution to fund balance
- Supported by $500,000 property tax increase
- Brings fund balance to $14.7 million or 13% of expenses
- Fund balance policy is 16.6% of expenses or about $18-19 million
General Fund Balance

- Fund Balance ($)  
- Policy amount ($)  
- % of Expenses

<table>
<thead>
<tr>
<th>Year</th>
<th>Fund Balance ($)</th>
<th>Policy Amount ($)</th>
<th>% of Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015 Actual</td>
<td>10%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2016 Actual</td>
<td>10%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2017 Actual</td>
<td>12%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2018 Actual</td>
<td>12%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2019 Actual</td>
<td>14%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2020 Projected</td>
<td>12%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2021 Proposed</td>
<td>13%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Human Services Fund

- In 2020, all social service functions were moved out of the General Fund and into the separate Human Services Fund. Fund also includes Amita health contract and mental health board allocations

- **Proposed property tax increase includes:**
  - Increase in baseline expenses for existing programs ($250,000)
  - New Alternative Emergency Response program ($200,000)
  - Increase in support for senior services ($50,000)
Property Taxes

For every dollar of property tax paid, the City receives 17 cents.
## Property Taxes

<table>
<thead>
<tr>
<th>Fund</th>
<th>2020 Budget</th>
<th>2021 Budget</th>
<th>Proposed Increase</th>
<th>Increase as % of total levy</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund Tax Levy</td>
<td>$9,495,300</td>
<td>$9,995,300</td>
<td>$500,000</td>
<td>0.9%</td>
</tr>
<tr>
<td>Human Services Fund</td>
<td>3,110,000</td>
<td>3,660,000</td>
<td>550,000</td>
<td>1.0%</td>
</tr>
<tr>
<td>Solid Waste Fund</td>
<td>1,332,500</td>
<td>1,332,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Debt Service Fund</td>
<td>12,521,921</td>
<td>13,936,263</td>
<td>1,414,342</td>
<td>2.6%</td>
</tr>
<tr>
<td>Fire Pension Fund</td>
<td>8,967,037</td>
<td>9,346,778</td>
<td>379,741</td>
<td>0.7%</td>
</tr>
<tr>
<td>Police Pension Fund</td>
<td>10,900,650</td>
<td>11,106,461</td>
<td>205,811</td>
<td>0.4%</td>
</tr>
<tr>
<td><strong>City Total</strong></td>
<td><strong>$46,327,408</strong></td>
<td><strong>$49,377,302</strong></td>
<td><strong>$3,049,894</strong></td>
<td><strong>5.5%</strong></td>
</tr>
<tr>
<td>General Assistance Total</td>
<td>1,080,000</td>
<td>1,300,000</td>
<td>220,000</td>
<td>0.4%</td>
</tr>
<tr>
<td>Library Total</td>
<td>7,732,145</td>
<td>7,734,243</td>
<td>2,098</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>City and Library Total Net Levy</strong></td>
<td><strong>$55,139,553</strong></td>
<td><strong>$58,411,545</strong></td>
<td><strong>$3,271,992</strong></td>
<td><strong>5.9%</strong></td>
</tr>
</tbody>
</table>
## Property Taxes

<table>
<thead>
<tr>
<th>Market Value of Property</th>
<th>Current Estimated City Tax</th>
<th>Projected City Tax with Proposed Increase</th>
<th>Estimated Increase Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>$100,000</td>
<td>$485</td>
<td>$513</td>
<td>$28</td>
</tr>
<tr>
<td>$200,000</td>
<td>$970</td>
<td>$1,027</td>
<td>$57</td>
</tr>
<tr>
<td>$400,000</td>
<td>$1,940</td>
<td>$2,054</td>
<td>$114</td>
</tr>
<tr>
<td>$500,000</td>
<td>$2,425</td>
<td>$2,568</td>
<td>$143</td>
</tr>
<tr>
<td>$800,000</td>
<td>$3,880</td>
<td>$4,108</td>
<td>$228</td>
</tr>
</tbody>
</table>
Solid Waste Fund

- Residential refuse fee increases ($178,750)
  - 65 gallon cart - increase monthly cost from $9.14 to $10.15
  - 95 gallon cart - increase monthly cost from $20.64 to $22.91
- Condominium refuse fees - increase monthly cost from $8.85 to $9.82 per unit ($33,000)
- Apartment refuse fees - increase monthly cost from $1.85 to $2.52 per unit ($26,500)
- Yard waste fee - Increase annual cost from $25 to $35 ($75,000)